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CASE STUDY: IPG Training Support & Special Effects



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International Program Group (IPG)
21700 County Road 1
Cedarville, CA 96104

POC: Len Holzworth
Phone: 949-735-1828
Email: lmholzworth@ipgworld.com

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Case Study Introduction

This 10,000 acre IPG Desert Training Complex was located at Eagle Mountain in Riverside County, California, used to conduct Training Operations.

An IPG Training Complex is an excellent military training venue complete with an urban training facility consisting of approximately 400 buildings, an airstrip, a prison facility and 10,000-acre live fire desert training area of mountainous terrain that closely resembles the high desert terrain found in Afghanistan. To the advantage of a unit, multiple separate training operations can be conducted simultaneously. IPG Training Complexes are usually private, remote, and have minimal environmental restrictions. In this case, Eagle Mountain was recognized by the Marine Corps Training and Education Command (TECOM) as an approved Alternate Training Venue for Pre-deployment Training Operations.

IPG Company Profile and Training Complex

IPG is a leading provider of training support to military units and organizations in Western United States and Hawaii. Operated by former U.S. Navy Seals and Marines with recent experience in Iraq and Afghanistan, IPG is committed to preparing our Marines and Sailors for the challenges they will face in current theater of operations.

Eagle Mountain was the original Kaiser Iron Ore mine. There were NO endangered species located in the Eagle Mountain site due to the long history of mining activities. Since July, 2006, IPG had provided training support services to approximately 4500 U.S. Marines at Eagle Mountain. These training operations included mounted and dismounted urban patrolling, mounted and dismounted live fire patrolling, live fire convoy operations, live fire escalation of force training, prison detention operations and high/low angle sniper training. Eagle Mountain offers a unique topography of extreme various elevations.

Eagle Mountain accommodated up to 150 personnel in its 3 and 4 bedroom homes or up to 550 personnel in its prison barracks. The outside bivouac area was configured for a capacity of 500 personnel but could have been expanded if required. Eagle Mountain had nearly 17 miles of road network with a variety of surfaces to include concrete, asphalt, and improved



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May 17, 2009

graded surfaces capable of supporting 5 and 7 ton vehicles. There were also several miles of unimproved roads and trails ideal for advanced tactical vehicle driver training.

IPG offered food and lodging at the training site. Alternatively, the nearby cities of Indio or Blythe offered hotel/motel accommodations and were located at approximately 60 miles away.

Training was not limited by any timing restrictions. Night operations were routinely conducted and training was supported on weekends and holidays.

IPG offered:

- Military Operations in Urban Terrain (MOUT)
- Urban Warfare Training (Scenario Based, Role-Player Supported)
- Pashtu, Dari, Arabic, Tagalog speaking Role Players and OPFOR Role Players
- Pyrotechnic Battlefield / Mouflage Casualty Special Effects
- Prison/Detainee Operations
- Close Quarters Combat (CQC) with simunition rounds
- Breaching (Explosive and Mechanical)
- Motorized Operations Training (Live-Fire and Urban Training Venues)
- Live fire Immediate Action Drills (IAD's) (static and dynamic)
- Advanced Tactical Vehicle Operator Training
- All Terrain Vehicle Operator Training
- 12 Km Live Fire Convoy Course
- Static Live Fire Ranges
- Static and Dynamic rifle and machine gun training.
- Direct Action Operations
- Sniper Training (rugged terrain facilities mountain training /high angle sniper engagement)
- Counter-IED & Sniper Defeat Training
- Demolition Training
- Advanced Personal Security Detachment Training
- Recon and Surveillance (R&S)
- Basic and Advanced Man Tracking
- Land Navigation Training in Mountainous and Desert environments
- Day/Night insert and extract operations supported by a variety of Aviation Assets
- Climate-controlled classroom with A/V capability



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Security

IPG provided 24-hour on site security for the duration of a training evolution. Additionally, local law enforcement agencies were notified when training exercises were being conducted and training locations were provided. No unauthorized personnel were allowed access to the training areas.

Medical Evacuation Plan

The Riverside County Fire Department was located 8 miles from the Eagle Mountain Training Complex and Mercy Air Service was located within 20 minutes response time. IPG had close working relationship with each of these agencies and notified them at the beginning of each training day as to the location of training events. IPG reviewed the medical evacuation plan with the client and conducted a simulated medical evacuation prior to commencing actual training operations. Desert Regional Medical Center was the closest Emergency/Trauma care facility and was located approximately 75 miles from Eagle Mountain.

Liability

IPG carries a \$2,000,000.00 liability policy from Lloyds of London and is covered by Workman's Compensation from the State of California.



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IPG Management and Staff

Leonard M. Holzworth. President/CEO. Len Holzworth, graduate MBA from Thunderbird Graduate School of International Management in Glendale, Arizona is the founder of IPG. Over a period of thirty-five years, he has traveled throughout West Africa, North Africa and the Middle East. These assignments and experiences have provided the experience and hands-on working knowledge that has resulted in recognition as an expert in commercial intelligence and international security.

LtGen Charles Pitman, USMC (Ret). Advisor. LtGen Pitman serves on the IPG Board of Advisors. He retired from the Marine Corps after thirty-eight years of service. LtGen Pitman last command assignment before retiring was Deputy Commandant for Aviation and logged over 12,000 flight hours in helicopters and fixed wing aircraft during his career. As an Advisor, LtGen Pitman enjoys participating in many of IPG's training exercises as it allows him to stay connected with the young Marines and Sailors preparing to deploy.

Elizabeth Jauer. Legal Analyst. Elizabeth has worked for the International law firm of Shook, Hardy & Bacon in London as a Litigation Strategist and worked on jurisdictions involving Islamic Law, *Sharia* Law. Elizabeth is the IPG advisor on Government contracts and Federal Acquisition Regulations.

Jason Padilla. Former Navy SEAL. Operations Manager. Jason Padilla has served with SEAL Teams 1 and 7. Jason Padilla is an instructor in CQB, Prisoner Handling, Tactics and Movement. He is a qualified EMT, an expert in Medical Evacuation and Threat Assessment. Jason Padilla is also the IPG Designated EMT.

John Beltran. Former Navy SEAL. John Beltran has served with SEAL Teams 1 and 7. He received a Purple Heart for a Gunshot Wound sustained during a direct action mission in Afghanistan as well as a Navy Commendation with a Combat Valor. John Beltran served as the (EMT) for Miramar and he is a Primary Defensive Tactics Instructor for U.S Navy's NCB-VBSS Course at 32nd St. Naval Base. Currently John instructs in Firearms and Close Quarters Battle (CQB).



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A California Corporation
May 17, 2009

John Sotello. Former Navy SEAL. John Sotello served with SEAL Teams 1 and 3. He was an Advanced Training Instructor for all West Coast SEAL Teams in the high risk operational areas of close quarters combat, urban warfare, tactical mobility, ship boarding, prisoner handling, marksmanship, and breaching. In addition to his duties as an instructor, John was a primary range safety officer responsible for the safety, logistic setup and curriculum development for the command's predeployment training program. John earned a Navy Commendation Medal w/ Combat Valor for operations in Iraq. As a private contractor, John Sotello was the primary CQB instructor for newly formed Iraqi Ministry of Interior ERU/ CRT units, who are currently conducting real world operations apprehending known insurgents or terrorists in Iraq. John was responsible for mentoring Iraqi instructors and transforming recent police academy graduates into ERU (Emergency Response Unit) operators during an intensive four-week basic Crisis Response Training course. John also served as a Mentor/Liaison between Iraqi ERU companies and U.S. Stryker Platoons while conducting combat operations in Northern Iraq.

Jefferson Wagner. Licensed Pyrotechnician Card 1. Jefferson Wagner is a certified California Licensed Pyrotechnic Operator Special Effect First Class (Card Holder One). Jefferson directs all IPG pyrotechnic battlefield special effects. He has directed pyrotechnics for the USMC at Twentynine Palms, Fort Hunter Liggett and Camp Pendleton for the past (20) years and has also created and directed pyrotechnic special effects for over 300 movies. Jefferson Wagner is one of the top ten Pyrotechnic and Firearms experts in the U.S and is frequently consulted by the State Fire Marshall who oversees the movie industry's use of explosives and firearms. In November 2007, Mr. Wagner was requested by Camp Pendleton Range Control and the Industrial Hygiene Department to develop safe pyrotechnic devices for use in the Infantry Immersion Trainer (IIT) at Camp Pendleton, CA.



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May 17, 2009

Past Performance

- 1st Marine Logistics Group (1st MLG) - Predeployment Training, Eagle Mountain, CA. M00681-06-C-008:
provided training venue and management of facility including management of Live Fire ranges; Iraqi Arabic speaking role players; OPFOR role players with AK-47s, pyrotechnic battlefield special effects (RPG, IED, VBIED); Urban and Convoy Iraqi Tactical Language Class; IED/Anti-Sniper Class; instructors support.
- 3rd Battalion/14th Marines (3 /14) - POW Confinement / Detainee Processing, Eagle Mountain, CA. M00681-06-P-0563:
provided prison facility and management of prison; FLS Iraqi role players; Convoy Operations; Arabic/Iraqi Language and Arabic Names Class; Islam and Arabic Culture Awareness Class; Terrorist Psychology Class; IED Class; instructors support.
- 1st SMTB, MARSOC - Sniper Training, Eagle Mountain, CA:
provided facility, security and instructor support.
- 1st Marine Logistics Group (1st MLG)- Predeployment Training, Eagle Mountain, CA. M00681-07-P-0062:
provided training facility and management of facility including management of Live Fire ranges; FLS Iraqi role players and battlefield special effects (RPG, IED, VBIED); OPFOR role players with AK-47s; Urban and Convoy Operations; IED/Anti-Sniper Class; Iraqi Tactical Language Class; instructors support.
- Combat Logistics Battalion, 11th Marines (CLB-11th) - Predeployment Training, Yuma Proving Ground (YPG), AZ. M00681-07-P- 0358:
provided management of Live Fire Exercises; Targetry system with shout back devices; FLS Arabic speaking Iraqi role players and 100 role players for HAO scenarios; battlefield special effects (RPG, IED, VBIED), Mouflage special effects and HAO simulation training in Arabic and French with foreign NGO scenarios.



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- 1st Marine Logistics Group (1st MLG) - Predeployment Training, Camp Pendleton, CA. Subcontract Defense Training Systems (DTS) DTS-07-C-0001: provided FLS Arabic speaking Iraqi role players; OPFOR role players with AK-47s; pyrotechnic battlefield special effects (RPG, IED, VBIED); Convoy and Urban Operations; Arabic Culture Class; instructors support.
- 1st MHG 9th COMM Battalion - Predeployment Training, Camp Pendleton, CA. Subcontract DTS-07-C-0002: provided 60 FLS Arabic speaking Iraqi role players; pyrotechnic battlefield special effects (RPG, IED, VBIED), Mouflage special effects; Arabic Culture Class; instructors support.
- 5th Battalion/11th Marines (5/11) - Predeployment Training, Camp Pendleton, CA. Subcontract DTS-07-C-0003: provided FLS 50 Arabic speaking Iraqi role players, pyrotechnic battlefield special effects (RPG, IED, VBIED); OPFOR role players with AK-47s; Foreign Weapons Familiarization Class; instructors support.
- 2nd Battalion/11th Marines (2/11) - Predeployment Training, National Training Center, Fort Irwin, CA. Subcontract DTS-07-C-0004: provided 60 FLS Arabic speaking Iraqi role players; OPFOR role players with AK-47s; Convoy and Urban Operations; pyrotechnic battlefield special effects (RPG, IED, VBIED); Arabic Interpreter Training; complex Town Council/Tribal Leader Meeting scenarios; instructors support.
- Infantry Immersion Trainer (IIT) - Camp Pendleton, CA. Subcontract DTS-07-C 0005: OPFOR role players with AK-47s; pyrotechnic battlefield special effects in enclosed indoor building (RPG, IED); Mouflage special effects; instructors support.
- Combat Logistics Battalion 15th (CLB-15) - Predeployment Training, Camp Pendleton, CA. Subcontract DTS-08-C-0006: provided 100 FLS Iraqi Arabic speaking role players; OPFOR role players with AK-47s; pyrotechnic battlefield special effects with complex ambushes (RPG, IED, VBIED); sniper attacks; HAST and HAO scenarios with French speaking NGO; instructors support.



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- 15th Marine Expeditionary Unit (15th MEU) - Predeployment Training, Camp Pendleton, CA. Subcontract DTS-08-C-0007: provided 100 FLS Iraqi Arabic speaking role players; OPFOR role players with AK-47s; pyrotechnic battlefield special effects with complex ambushes (RPG, IED, VBIED); sniper attacks; HAST and HAO scenarios with French speaking NGO; instructors support.
- USMC Mountain Warfare Training Center (Mountain Viper) - Predeployment Training, Hawthorne, NV. Subcontract DTS-08-C-0008: provided 50 Afghan Pastu/Dari speaking role players with Afghan military experience to replicate small Afghan Army Intelligence Unit; complex Tribal leader Meetings scenarios; OPFOR role players; instructors support.
- 1st Marine Logistics Group (1 MLG) CST - Predeployment Training, Camp Pendleton, CA. Subcontract DTS-08-C-0009: provided Convoy Night Operations; Arabic Cultural Class; FLS Arabic Iraqi speaking role players; battlefield pyrotechnic special effects (RPG, IED, VBIED); OPFOR role players with AK-47s; instructors support.
- 3rd Battalion/11th Marines (3/11th) - Predeployment Training, Camp Pendleton, CA. Subcontract DTS-08-C-0010: provided 70 FLS Arabic speaking Iraqi role players; OPFOR role players with AK-47s; Convoy Operations Training, Urban Operations; pyrotechnic battlefield special effects (RPG, IED, VBIED); instructors support.
- 1st Marine Logistics Group (1MLG) -CST- Predeployment Training, Camp Pendleton, CA. Subcontract DTS-08-C-0011: provided FLS Arabic speaking Iraqi role players; OPFOR role players with AK-47s; Night Convoy Operations Training, Night Urban Operations; pyrotechnic battlefield special effects (RPG, IED, VBIED). Arabic Culture Class; instructors support.
- Combat Logistic Battalion 13th (CLB-13) - Predeployment Training, Camp Pendleton, CA. Subcontract DTS-08-C-0012: provided 70 FLS Arabic speaking Iraqi role players; Convoy Operations Training, Urban Operations; pyrotechnic battlefield special effects (RPG, IED, VBIED); HAO and HAST scenarios; instructors support.



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- 1st Marine Logistics Group (1MLG) -CST- Predeployment Training, Camp Pendleton, CA. Subcontract DTS-08-C-0013: provided FLS Arabic speaking Iraqi role players; OPFOR role players with AK-47s; Night Convoy Operations Training, Night Urban Operations; pyrotechnic battlefield special effects (RPG, IED, VBIED); Arabic Culture Class; instructors support.
- 3rd Assault Amphibian Battalion (3rd AABN) – Camp Pendleton, CA. Subcontract DTS-08-C-0014: provided FLS 70 Iraqi Arabic speaking role players; OPFOR role players with AK-47s; Arabic Culture Class; pyrotechnic battlefield special effects (RPG, IED, VBIED); instructors support.
- 1st Marine Logistics Group (1MLG)-CST- Camp Pendleton, CA. Subcontract DTS-08-C-0015: provided FLS Arabic speaking Iraqi role players; OPFOR role players with AK-47s; Night Convoy Operations Training, Night Urban Operations; pyrotechnic battlefield special effects (RPG, IED, VBIED); Arabic Culture Class; instructors support.
- 15th Marine Expeditionary Unit, (15th MEU) - Predeployment Training, Camp Pendleton, CA. M00681-08-P-0202: provided 70 FLS Arabic speaking Iraqi role players, OPFOR role players with AK- 47s; battlefield special effects; HAO and HAST scenarios with French speaking NGO; instructors support.
- 1 Marine Expeditionary Force, Advisor Training Group (ATG)-Predeployment Training, Camp Pendleton, CA. M00681-P-08-0223: provided 70 FLS Arabic speaking Iraqi role players with military experience to replicate a small Iraqi Army Unit and an Iraqi Police Force Unit; OPFOR role players with AK-47s; Mouflage and battlefield special effects; instructors support.
- 1 Marine Expeditionary Force, Advisor Training Group (ATG) -Predeployment Training, Camp Pendleton, CA. M00681-08 –P 0256: provided 70 FLS Arabic speaking Iraqi role players with military experience to replicate a small Iraqi Army Unit and an Iraqi Police Force Unit; OPFOR role players with AK-47s; Mouflage and battlefield special effects; instructors support.



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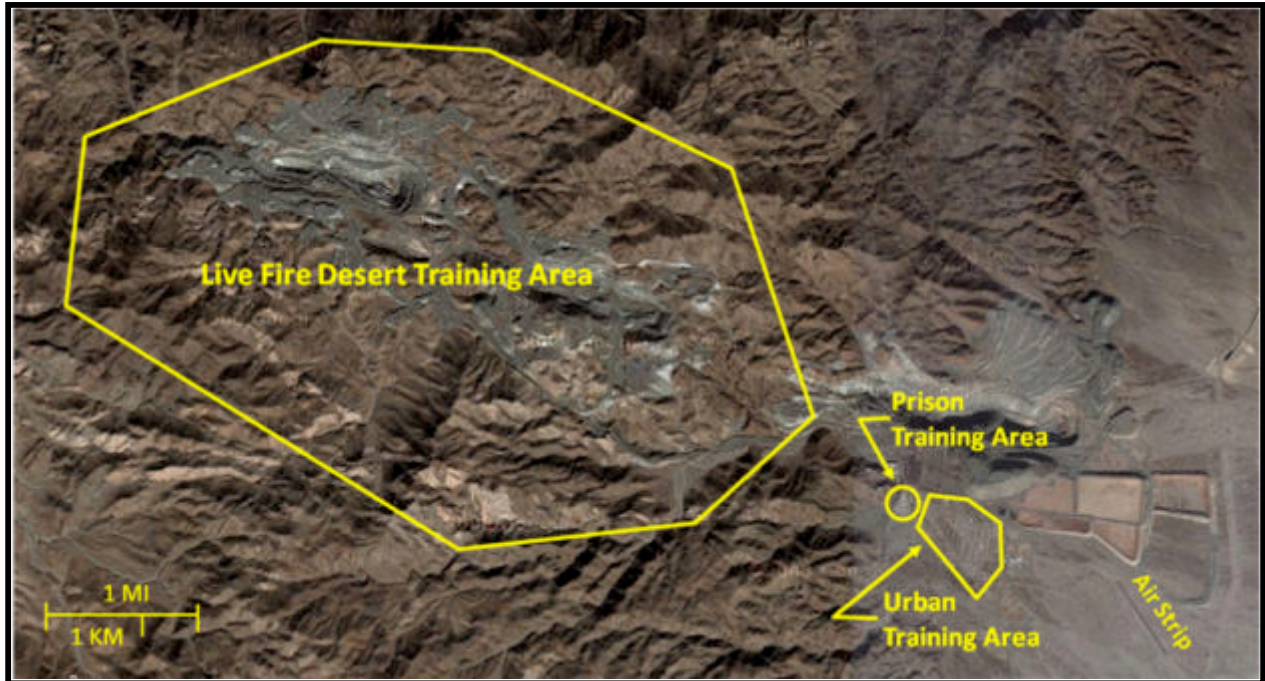
- 2nd Battalion/3rd Marines (2/3) - Marine Corps Base, Hawaii Bellows (MCTAB) in support of OIF and OEF deployments. Subcontract DTS-08-C-0014: provided pyrotechnic battlefield special effects (RPG, IED, VBIED); instructors support.
- 2nd Battalion/3rd Marines (2/3) - Marine Corps Base, Hawaii Bellows (MCTAB) in support of OIF and OEF deployments. Subcontract DTS-08-C-0015: provided Mouflage special effects, pyrotechnic battlefield special effects (RPG, IED, VBIED); instructors support.
- 2nd Battalion/3rd Marines (2/3) - Marine Corps Base, Hawaii Bellows (MCTAB) in support of OIF and OEF deployments. Subcontract DTS-09-C-0016: provided Mouflage special effects, pyrotechnic battlefield special effects (RPG, IED, VBIED); instructors support.
- Infantry Immersion Trainer (IIT) - Camp Pendleton, CA. M00681-09-P0128: provided Iraqi role players; OPFOR role players equipped with weapons adapted to simunitions rounds and AK-47s adapted to blanks; pyrotechnic battlefield special effects (RPG, IED) inside an indoor building; instructors support.
In 2005, IPG conducted PSD Training and Evasive Driving Courses for the 20th Special Forces Group and the 1Battalion/1Marines (1/1).
During 2007, IPG conducted an Evasive Driving Course for the 20th Special Forces Group from Jackson, Mississippi, a Horn of Africa Predeployment Seminar for the 20th Special Forces Group from Birmingham, Alabama and a Predeployment Seminar for the 5th Special Forces Group.



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Eagle Mountain Facility Photos





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Western End of Training Complex



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Eastern Portion of Live Fire Desert Training Area



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Eagle Mountain Urban Training Complex





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Live Fire Desert Training Area

Live Fire Convoy and Mounted Patrolling with Target Sets





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Eagle Mountain Prison Training Facility





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IPG Live Training Support





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Pyrotechnic Battlefield Special Effects



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IPG Foreign Language Speakers



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IPG OPFOR Instructors

